



**The Administrator**

September 29, 2023

The Honorable Christopher A. Wray  
Director  
Federal Bureau of Investigation  
935 Pennsylvania Avenue NW  
Washington, DC 20535

Dear Director Wray,

We received the FBI memorandum dated September 22, 2023, and subsequent questions related to the site selection process for the FBI Headquarters project. Responses to those questions were delivered to your team and are enclosed for reference.

After years of close collaboration and partnership at every step between GSA and FBI, it is unfortunate, at this late stage, that FBI is raising procedural objections to a plan that was jointly refined by our teams and issued in July. This project is too important to allow confusion about the process to put strains on the productive working relationship between our teams.

As you know, the history of this project is complex and dates back more than 15 years spanning multiple Administrations. Since my first conversation with you in December 2021, GSA has remained true to its commitment to conduct a fair and transparent process for selecting a site to replace the aging Hoover building and deliver a new state-of-the-art Headquarters that will best serve the FBI and the public for years to come.

Recognizing the high level of interest in this project, the GSA team, at my direction, spent many months developing and refining a fair and transparent site selection process, grounded in the agency's best practices, that incorporated feedback from FBI and a wide range of stakeholders.

The questions raised in the FBI memorandum reflect a misreading of the process outlined in the Site Selection Plan, and the enclosed responses provide clarity on that process. In short, the plan intentionally and explicitly provides latitude for the Site Selection Authority to "consider any and all information in making a decision, including the full record of the site selection panel, but also information, data, or other materials not considered or evaluated by the site selection panel" and to "select the site which is most advantageous to the government, regardless of the recommendation provided by the panel."

**U.S. General Services Administration**  
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I stand by the Site Selection Plan revisions that the GSA and FBI teams worked on together this summer, I believe in the prudence and integrity of the staff involved from GSA, and I am satisfied that their analysis and conclusions were made in a fair and reasoned way that adheres to both the letter and spirit of the plan. Given that, and consistent with the Congressional directive to move forward “expeditiously” and our teams’ shared goal of finalizing a decision by the end of this fiscal year, GSA intends to proceed with site selection. I have directed our team to share an updated decision document with your team.

We look forward to a continued partnership with your team and to delivering a new Headquarters worthy of the FBI’s important mission and the people you serve.

Sincerely,

A handwritten signature in blue ink that reads "Robin Carnahan". The signature is written in a cursive, flowing style.

Robin Carnahan  
Administrator

Enclosures